



**NORTHERN INDIANA COMMUTER TRANSPORTATION DISTRICT  
BOARD MEETING**

**January 26, 2026**

**Webinar ID: 86573363173**

**Passcode: 826975**

**Public Session – 10:30 a.m. (CST)**

**BOARD MEMBERS PRESENT**

Lyndsay Quist (Virtual)  
Jon Costas

Jim Arnold  
Eddie Melton

Carl Baxmeyer

**STAFF PARTICIPANTS**

Michael Noland  
Chuck Lukmann, Esq.  
Nicole Barker  
Kevin Dywan  
Sherri Zorek

Tony Siegmund  
Jessie Watts, Jr.  
Kelly Wenger  
Justin Miranda  
Anthony Hall

Connie Grashel  
Mike Rowe  
Kristen Coslet  
Christine Dearing

**OTHERS PRESENT**

Joe Crnkovich  
Doug Ross  
Timothy Whalen

Steven Lyons  
Todd Bjornstad  
Pete Oliver

Hodge Patel  
Carrie Noland  
Dave Dech

**CALL TO ORDER**

NICTD Board Vice Chair Carl Baxmeyer led the meeting as NICTD Board Chairperson Lindsay Quist participated virtually. Mr. Baxmeyer called the meeting to order and requested a roll call. Attorney Chuck Lukmann, NICTD's General Counsel, conducted the roll call; Eddie Melton, Jim Arnold, Jim Costas, and Carl Baxmeyer were present; Lyndsay Quist participated virtually on camera.

## **SAFETY BRIEFING**

Kristen Coslet, NICTD Director of Safety & Rules, conducted a safety briefing.

## **ELECTION OF BOARD OFFICERS**

Mr. Costas made a motion to maintain the January 2025 Board Officer roles for 2026.

- Vice Chairperson – Trustee Baxmeyer
- Treasurer – Trustee Costas
- Secretary – Trustee Arnold

This was seconded by Mr. Arnold, and on roll call, the motion passed unanimously.

## **BOARD MEETING MINUTES**

Mr. Baxmeyer requested a motion to approve the Board Meeting Minutes of November 24, 2025. Mr. Arnold made a motion to approve the board meeting minutes; Mr. Melton seconded, and on roll call, the motion passed unanimously.

## **PUBLIC COMMENT**

There was no public comment.

## **PURCHASING (Procurement Recommendation Packet Attached)**

Tony Siegmund, Director of Procurement, presented four recommendations to the Board.

The first item was for the Engineering Department for an automotive parts supplier to support the ongoing maintenance and repair of the NICTD fleet. This procurement included inventory support, ordering, supplying, and stocking automotive parts for preventative maintenance activities in the garage, as well as providing parts as needed for corrective repairs. The recommended approach would allow NICTD to issue multiple blanket purchase orders for automotive parts on an as-needed basis. The total annual expenditure under this arrangement is anticipated not to exceed \$200,000 per year, and the procurement would proceed on an annual basis for a five (5) year period, subject to the availability of funds and satisfactory vendor performance.

Bids were solicited and a public bid opening was held virtually and in-person at the Dune Park Office on Thursday, January 8, 2026. A total of five (5) packets were requested prior to the proposal opening. The request resulted in the receipt of three (3) bids.

The Staff requested that the Board grant the President the authority to issue the Notice to Proceed for Fisher Auto Parts of Michigan City, Indiana for automotive parts for the NICTD fleet at his discretion.

Mr. Arnold made a motion to grant authority to the NICTD President to issue a Notice to Proceed for automotive parts supplier for the NICTD fleet, at his discretion. The motion was seconded by Mr. Costas and, on a roll call vote, passed unanimously.

Mr. Siegmund presented the second procurement item relating to a previously-awarded sole source contract for traction substation modernization with Hatch Associates Consultants, LLC. The District executed contract 87258 for traction power substation system modernization with Hatch Associates Consultants, Inc. on February 12, 2018, for not to exceed amount of \$5,370,060.00. To date, four contract amendments have been approved by the District totaling \$177,200.00. Amendment 5 would authorize an additional \$1,507,100.00 toward the contract price. The scope of work for this amendment is to provide design for Bailly TPS and revise the existing design package for issuance of bid documents. The scope also includes bid and construction support addressing contractor's questions, submittals, attend factory design and field testing and commissioning activities for the Bailly substation. The addition of the Bailly substation is the result of the traction power load study that was completed as part of this base contract. The updated total contract amount would be \$7,054,360.00.

The Staff requested the Board grant the President the authority to approve amendment 5 to contract 87258 in the amount of One Million, Five Hundred Seven Thousand, One Hundred Dollars and <sup>00</sup>/<sub>100</sub> (\$1,507,100.00).

Mr. Melton made a motion to grant authority to the NICTD President to approve amendment 5 to contract 87258, at his discretion. The motion was seconded by Mr. Costas and, on a roll call vote, passed unanimously.

Mr. Siegmund presented the third procurement item relating to a previously-awarded sole source contract with Wabtec Railway Electronics, Inc. to extend a support contract for the NICTD fleet of EMUs and 2 locomotives for the Positive Train Control On-Board equipment on NICTD cars. The On-Board support services agreement provides NICTD with the latest On-Board Software updates that are necessary for interoperability and PTC train operations. NICTD will need support for I-ETMS On Board hardware for troubleshooting, repairs, and maintenance.

The District has negotiated an extension of these services from Wabtec Railway Electronics, Inc. in the amount of \$4,813,123.57. Currently, Wabtec Railway Electronics, Inc. is the only company capable of supplying I-ETMS On-Board software and hardware maintenance. This is a proprietary product from Wabtec Railway Electronics, Inc. and NICTD cannot purchase spares or get our equipment repaired by other vendors. The pricing received was determined to be fair and reasonable and was compared to previous agreements. Wabtec will provide this service for the entirety of the five-year agreement.

The Staff recommended that Wabtec Railway Electronics, Inc. of Jacksonville, Florida be awarded the Contract for On Board Maintenance Service in the amount of Four Million, Eight Hundred Thirteen Thousand, One Hundred Twenty-Three Dollars and <sup>57</sup>/<sub>100</sub> (\$4,813,123.57).

The Staff requested that the Board grant the President the authority to issue the Notice to Proceed for On Board Maintenance Service at his discretion.

Mr. Costas made a motion to grant authority to the NICTD President to approve the Notice to Proceed for On Board Maintenance Service, at his discretion. The motion was seconded by Mr. Melton and, on a roll call vote, passed unanimously.

Mr. Siegmund presented the fourth procurement item relating to the West Lake Design-Build contract 94028 with FH Paschen/Ragnar Benson Joint Venture. The District executed contract 94028 for West Lake Design-Build with FH Paschen/Ragnar Benson Joint Venture on October 29, 2020, for a not to exceed cost of \$554,940,521.00. To keep the project moving forward, the District has approved twenty change orders totaling \$31,487,449.81. Change order twenty-one authorizes an additional \$501,936.35. The updated total contract price would be \$586,929,907.16.

An independent cost estimate was prepared for the PCOs and the costs associated with each were determined to be fair and reasonable.

The Staff requested that the Board grant the President the authority to approve change order twenty-one to contract 94028 in the amount of Five Hundred One Thousand, Nine Hundred Thirty-Six Dollars and <sup>35</sup>/<sub>100</sub> (\$501,936.35), pending RDA and IFA approval.

Mr. Arnold made a motion to grant authority to the NICTD President to approve Change Order 21 for Contract 94028, at his discretion. The motion was seconded by Mr. Melton and, on a roll call vote, passed unanimously.

## **TRANSIT ASSET MANAGEMENT PLAN**

Kelly Wenger, NICTD's Director of Strategic Planning and Grants, explained the 2026 Transit Asset Management Plan (TAM). She stated NICTD did well in 2025, staying at or below our percentage targets. She explained the rolling stock End Life and Mid Life processes and timelines, and indicated the rolling stock percentages will drop as we progress. Mr. Noland explained that the TAM process is federally-mandated, and ensures that an analysis of the system's infrastructure conducted to confirm the system's stability before we add new projects via federal funding.

Mr. Costas made a motion to approve the targets for 2026. The motion was seconded by Mr. Arnold, and, upon a roll call vote, passed unanimously.

## PRESIDENT'S REPORT

2026 Business Plan. President Michael Noland outlined the 2026 Business Plan, which represents a decade of investment in the rail system with the Double Track, West Lake, Metra Track 4 projects, and the soon-to-begin South Bend Airport Realignment project, as well as other projects in NICTD's Capital Plan. Mr. Noland said that expenses have increased due to carrying additional employees brought on for West Lake for a longer-than-expected period of time due to the delay in the West Lake project. Mr. Noland explained that he recently met with state leadership to discuss NICTD's fiscal cliff. The state provided some interim assistance, but NICTD will need additional state funds in coming years. He acknowledged that we need a structural change in our funding in the next state legislative budget session to provide funds beginning in 2027. He stated that the budget is tight in the interim. Mr. Noland explained that team is focusing on efficiency to reduce costs. State leadership also indicated to Mr. Noland that if we need more funds from the state, than NICTD needs to be part of that solution. Accordingly, fares were increased 10% in July 2025 and we expect to bring a request to the Board for additional 5% fare increases every two years.

5-Year Capital Plan. NICTD's 5-Year Capital Plan is created annually, and is submitted to the Northwestern Indiana Regional Planning Commission to become part of the Transportation Improvement Plan (TIP). NICTD does anticipate seeking FRA funding to finance the South Bend Airport Realignment project. The NICTD board previously agreed to finance \$8 million of the project cost. NICTD has commitments for the remainder of the \$56M from local sources. Mid-Life and End-Life program costs are also shown throughout the Capital Plan. In addition, we have right-of-way, equipment, track, and other improvements, and more. Mr. Noland mentioned the importance of having a Maintenance Facility in Hammond within the Plan in the future. Mr. Noland discussed the City of Gary's effort to improve the Metro Center Train Station and that there is engineering money in the plan to support the need to construct a new station. He also explained that we will seek new technology to help minimize Fall-season wheel slips, which have been causing delays. Mr. Noland added that Metra Track 4 and Metra Bi-directional Signaling are key projects in the plan. Mr. Noland advised the board that the Plan includes funding to make changes (signage, flashers and gates) to Hegewisch Station pedestrian crossings as a result of diagnostic meetings with FRA, ICC and other partners. Kevin Dywan, NICTD's Chief Engineering Officer, explained the process and improvements the Hegewisch Station.

Mr. Costas made a motion to approve Business Plan and 5-Year Capital Plan. The motion was seconded by Mr. Arnold, and, upon a roll call vote, passed unanimously.

## RESOLUTIONS

### **Resolution 26-01: A RESOLUTION OF THE BOARD OF TRUSTEES OF THE NORTHERN INDIANA COMMUTER TRANSPORTATION DISTRICT (THE "DISTRICT") AMENDING RESOLUTION NO. 25-03 OF THE DISTRICT AUTHORIZING THE ISSUANCE OF REVENUE REFUNDING BONDS OF THE DISTRICT.**

Mr. Lukmann stated that last fall, the Board approved Resolution 25-03 regarding refinancing of our 2016 Positive Train Control bonds to save money on the remaining term of the bond. This amendment gives more flexibility in the sizing of a reserve fund we must have set up for senior parity bonds, which are the refunding bonds we will issue and the remnants of the 2016 bonds. NICTD's financial team believes that the market will be amenable to lowering this reserve fund to approximately 50% of the standard if we do this to ensure maximum savings on the bonds.

NICTD Bond Counsel Jacob McClellan added that we projected 3.4M in net present value savings in November. As of week ago 5.8M in net present value savings. The offering document would be out to the rating agencies in early February with a release of the offering document mid-March, pricing in late March, and closing in early April. Bonds can be called July 1<sup>st</sup>, and for tax-exempt we must be within 90 days of that date to refund them. We will try to lock this in, absent any market changes, as early as possible. Mr. Noland explained that these funds would only be for capital, and are paid for by our Indefinite SITUS tax funds. We will redeploy these savings to assist with overmatch on necessary capital projects. The bulk of the savings will come in 2027 and 2028.

Mr. Costas made a motion to approve Resolution 26-01. The motion was seconded by Mr. Arnold, and, upon a roll call vote, passed unanimously.

### **Resolution 26-02: RESOLUTION IN APPRECIATION OF MATT WELBES.**

Mr. Noland brought forth Resolution 26-02 to honor the career of Matt Welbes of the Federal Transit Administration, who led the agency through multiple administrations. Mr. Welbes assisted NICTD during challenging moments in our effort to advance the Double Track and West Lake projects – he helped move these critical projects towards completion. Mr. Noland and the NICTD team wish him well in his retirement.

Mr. Melton made a motion to approve Resolution 26-01. The motion was seconded by Mr. Arnold, and, upon a roll call vote, passed unanimously.

### **Double Track NWI**

President Noland reported that the Double Track project is nearing completion, with only punch-list items, final payments, and retention release remaining. There is a ramp adjustment that needs to be corrected by Flaherty & Collins at the 11<sup>th</sup> Street Station. The federally required "After Study," should be complete in summer 2026. Ms. Wenger explained some budgetary adjustments being managed with the Federal Transit Administration to close out the grant.

### **West Lake Project**

President Noland provided an update on the substation transformer issues that have been delaying project completion. He reported that we have finished much of the required commissioning and testing successfully. The Federal Railroad Administration will be here to witness our Simulated Service on February 4 and 5. NICTD needs replacement transformers to arrive by the end of February at which point we will be ready for final testing and placing the line into passenger service. A ribbon cutting is tentatively planned for March 17, 2026 with Revenue Service starting soon thereafter. Noland stated that NICTD will be dealing with the contractor on the delays that the project has incurred and there will be commercial issues we must resolve together.

### **South Bend Airport Realignment**

President Noland reported that engineering for the South Bend Realignment is complete, and we have 100% of the local share of funds secured. NICTD will submit a Federal/State Partnership grant application on February 6, 2026. He also advised that NICTD received formal National Environmental Policy Act environmental approval from the Federal Aviation Administration, which is good news. NICTD expects a 50/50 cost share split on the project between the federal government and local funding sources. NICTD will also target applying for other federal grant funding sources including the Consolidated Rail Infrastructure Safety Improvements (CRISI) and Rail Crossing Elimination programs. The project closes 19 grade crossings as part of the project – a major safety improvement.

### **Metra Track 4 Project**

President Noland reported that the Metra Track 4 capacity project is progressing well and remains on time and under budget.

## **ADVERTISING AND MARKETING REPORT**

Nicole Barker, Director of Capital Investment & Implementation, presented the Advertising and Marketing Report.

Ms. Barker stated we are preparing for the Monon Corridor's opening, and explained a new Monon webpage for information about the system and how to ride and transfer.

She explained a range of different materials that will be deployed on the system, online and on social media to get information to passengers. She added details about updates to our Ticket Vending Machines and onboard staff training. NICTD will also have a Monon Video and commercial.

Ms. Barker explained the success of Kids Ride Free over the holidays, service to Bears games, Cubs Convention, SoxFest, Chicago Auto Show, Comic and Entertainment Expo, and the St. Patrick's Day parade.

## **TICKET SALES, RIDERSHIP AND OPERATIONS REPORT**

Kelly Wenger, Director of Strategic Planning & Grants, presented the Ticket Sales and Ridership reports.

Ms. Wenger reported a full-year comparison of ridership after the July 2026 fare increase; we still continue to see ridership increase. Ms. Wenger said that we see strong discretionary ridership increases for special events in Chicago. She compared revenue from 2024 to 2025 with increases noted. Digital ticket sales are at 93% of total ticket sales. Ms. Wenger showed the Bikes on Trains year-end results with a total of 10,263 riders in 2025; this is a record for the railroad.

Chief Operating Officer Anthony Hall presented the operations report, highlighting recent activity, performance metrics and causes of delays. He explained the fall wheel slip trends that resulted in a decrease in on-time performance. He thanked the NICTD team for getting through some rough snow/weather events. Mr. Hall added that further evaluation of Transportation Department processes is resulting in greater efficiency. Weekday trains are 76% on time; we are pushing for further improvements. Mr. Noland commended the staff for their hard work during harsh winter conditions.

## **EXECUTIVE SEARCH**

Mr. Lukmann provided background on the process the board pursued to seek a new President. He explained that NICTD was established in 1977 to preserve passenger service. Since then, the agency has only had two leaders – Jerry Hanas and Mike Noland. He explained the 10-month process to search for a new President. They utilized a head-hunting firm. All candidates were thoroughly vetted and the pool narrowed to 6 candidates this fall. A number of Board Executive Sessions were held during the process. Non-local candidates came to town to interview. Two internal candidates were interviewed. One person stood out as highly recommended – Mr. Dave Dech. Mr. Lukmann was directed by the board to prepare contracts. Terms were agreed to. Mr. Dech was in attendance at the Board Meeting.

Mr. Noland stated how much he enjoyed his time at the railroad. He then introduced Mr. Dech. The board members all expressed gratitude to Mike Noland for his leadership and results, and welcomed Mr. Dech.

Mr. Lukmann asked the board to consider two motions – one concerning Mr. Noland, and one concerning Mr. Dech.

The first motion was to appoint David Dech as NICTD President with an effective start date of March 16, 2026, and to approve his employment and deferred compensation agreements.

Mr. Baxmeyer made a motion to appoint Mr. Dech as NICTD President with an effective start date of March 16, 2026, and to approve his employment and deferred compensation agreements. The motion was seconded by Mr. Arnold, and, upon a roll call vote, passed unanimously.

The second motion was to approve a new employment agreement with Mr. Noland effective March 16, 2026, that terminates the 2014 agreement on March 15, 2026. Mr. Noland will stay on until August 4, 2026 to advise Mr. Dech and the board.

Mr. Costas made a motion to approve a new employment agreement with Mr. Noland effective March 16, 2026 that terminates the 2014 agreement on March 15, 2026. Mr. Noland will stay on until August 4, 2026 to advise Mr. Dech and the board. The motion was seconded by Mr. Melton, and, upon a roll call vote, passed unanimously.

Mr. Dech was provided the opportunity to introduce himself. He stated that he was honored and humbled to accept the position, appreciates the warm welcome, and that he looks forward to his new role.

## **OTHER BUSINESS**

Mr. Noland shared that the South Shore Line celebrated Indiana University's national championship success and that we flew IU flags on our trains to honor their achievement.

He also touched on the potential Bears relocation to northwest Indiana, and talked about Papa Bear George Halas' football history in Hammond, Indiana.

**ADJOURNMENT**

Mr. Costas made a motion to adjourn the meeting, seconded by Mr. Melton, and on the roll call vote, the motion passed unanimously. The next board meeting is scheduled for March 30, 2026. Respectfully submitted,



Jim Arnold, Secretary

**PROCUREMENT RECOMMENDATIONS**  
**January 26, 2026**

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**Engineering Department:**

**Bid:**

- **Automotive Parts Supply**

**Sole Source:**

- **Traction Power Substation Modernization - Amendment 5**
- **On Board Maintenance Support**

**West Lake:**

**Sole Source:**

- **Design Build – Change Order 21**

**RECOMMENDATION**  
**Engineering Department**  
**Automotive Parts Supplier**

January 26, 2026

**A. SCOPE**

The Engineering Department has requested bids for an automotive parts supplier to support the ongoing maintenance and repair of the NICTD fleet. This procurement includes inventory support, ordering, supplying, and stocking automotive parts for preventative maintenance activities in the garage, as well as providing parts as needed for corrective repairs.

The recommended approach will allow NICTD to issue multiple blanket purchase orders for automotive parts on an as-needed basis. The total annual expenditure under this arrangement is anticipated not to exceed \$200,000 per year, and the procurement would proceed on an annual basis for a five (5) year period, subject to the availability of funds and satisfactory vendor performance.

Bids were solicited and a public bid opening was held virtually and in-person at the Dune Park Office on Thursday, January 8, 2026.

**B. ADMINISTRATIVE REVIEW**

**1. Legal Notifications**

The request for bids was advertised throughout the region and nationally. The legal advertisements were placed in the following publications:

South Bend Tribune - South Bend, Indiana  
Herald-Dispatch - LaPorte County, Indiana  
Gary Crusader - Gary, Indiana  
The Times - Hammond, Indiana  
NICTD Plan Room

**2. Bid Review**

A total of five (5) packets were requested prior to the bid opening. The request resulted in the receipt of three (3) bids. The bids were evaluated for responsiveness to determine if they could be accepted for further review.

This evaluation resulted in two responsive bids. The third bid was received late and deemed non-responsive.

Both responsive bidders were interviewed to understand if they complied with the service requirements of the technical specifications. These interviews identified that there was only one responsive and responsible bidder. The second bidder did not have an understanding of NICTD or garage requirements and was deemed non-responsible.

<b>Company</b>	<b>Location</b>	<b>Responsive</b>	<b>Responsible</b>
Fisher Auto Parts	Michigan City, Indiana	X	X
Auto Value	Grand Rapids, Michigan	X	-
Napa	Michigan City, Indiana	-	-

### **C. PRICE ANALYSIS**

The only responsive and responsible bid for automotive parts supply was Fisher Auto Parts. Submitted bid pricing was analyzed with current invoicing and deemed fair and reasonable. NICTD will conduct semi-annual audits of invoicing to ensure pricing proposed are the actuals that are invoiced.

### **D. DELIVERY**

Fisher can meet the District's delivery requirements and provide automotive parts on a weekly and as-needed basis throughout the contract period.

### **E. RECOMMENDATION**

The Staff recommends that Fisher Auto Parts of Michigan City, Indiana be awarded multiple blanket purchase orders for automotive parts supply. These blankets will not exceed \$200,000 on an annual basis.

The Staff is requesting that the Board grant the President the authority to issue blanket purchase orders for automotive parts supply at his discretion.

**RECOMMENDATION****Traction Power Substation System Modernization****Amendment 5**

January 26, 2026

The District executed contract 87258 for traction power substation system modernization with Hatch Associates Consultants, Inc. on February 12, 2018, for not to exceed amount of \$5,370,060.00. To keep the project moving forward, four contract amendments have been approved by the District totaling \$177,200.00. Amendment 5 authorizes an additional \$1,507,100.00 toward the contract price. The scope of work for this amendment is to provide design for Bailly TPS and revise the existing design package for issuance of bid documents. The scope also includes bid and construction support addressing contractor's questions, submittals, attend factory design and field testing and commissioning activities for the Bailly substation. The addition of the Bailly substation is the result of the traction power load study that was completed as part of this base contract. The updated total contract amount would be \$7,054,360.00.

	<b>Date</b>	<b>Amendment Description</b>	<b>Cost</b>
<b>1</b>	2020.03.11	Incorporation of fixed-fee language in the contract.	No Cost
<b>2</b>	2022.11.17	Company merged from LTK Engineering to Hatch.	No Cost
<b>3</b>	2025.11.03	Prepare environmental clearance documentation for NEPA requirements at Bailly and Birchim	\$82,900.00
<b>4</b>	2025.11.13	South Bend Realignment Traction Power Load Flow Study	\$94,300.00
<b>5</b>	Pending	Bailly and Remaining TPS IFB Design and Construction Support Proposal	\$1,507,100.00

The District is requesting the Board grant the President the authority to approve amendment 5 to contract 87258 in the amount of One Million, Five Hundred Seven Thousand, One Hundred Dollars and <sup>00</sup>/<sub>100</sub> (\$1,507,100.00).

**RECOMMENDATION**  
**Engineering Department**  
**On Board Maintenance Service**

January 26, 2026

The District is looking to extend a support contract for the NICTD fleet of EMU's and 2 locomotives for the PTC On Board equipment on each of our cars. The On-Board support services agreement provides NICTD with the latest On-Board Software updates that are necessary for interoperability and PTC train operations. NICTD will need support for I-ETMS On Board hardware for troubleshooting, repairs, and maintenance.

The District has negotiated an extension of these services from Wabtec Railway Electronics, Inc. in the amount of \$4,813,123.57. Currently, Wabtec Railway Electronics, Inc. is the only company capable of supplying I-ETMS On-Board software and hardware maintenance. This is a proprietary product from Wabtec Railway Electronics, Inc. and NICTD cannot purchase spares or get our equipment repaired by other vendors. The pricing received was determined to be fair and reasonable and was compared to previous agreements. Wabtec will provide this service for the entirety of the five-year agreement.

<b>Date Range</b>	<b>Amount</b>
May 2025 – December 2025	\$509,354.18
January 2026 – December 2026	\$794,592.52
January 2027 – December 2027	\$826,376.22
January 2028 – December 2028	\$859,431.27
January 2029 – December 2029	\$893,808.52
January 2030 – December 2030	\$929,560.86
<b>Total</b>	<b>\$4,813,123.57</b>

The Staff recommends that Wabtec Railway Electronics, Inc. of Jacksonville, Florida be awarded the Contract for On Board Maintenance Service in the amount of Four Million, Eight Hundred Thirteen Thousand, One Hundred Twenty-Three Dollars and <sup>57</sup>/<sub>100</sub> (\$4,813,123.57).

The Staff is requesting that the Board grant the President the authority to issue the Notice to Proceed for On Board Maintenance Service at his discretion.

**RECOMMENDATION**  
**West Lake Design-Build**  
**Change Order 21**  
January 26, 2026

**RECOMMENDATION:**

The District executed contract 94028 for West Lake Design-Build with FH Paschen/Ragnar Benson Joint Venture on October 29, 2020, for a not to exceed cost of \$554,940,521.00. To keep the project moving forward, the District has approved twenty change orders totaling \$31,487,449.81. Change order twenty-one authorizes an additional \$501,936.35. The updated total contract price would be \$586,929,907.16.

<b>PCO</b>	<b>Change Description</b>	<b>Cost</b>
<b>228</b>	RFC Submittal Requirements (RFI - 2061)	(\$35,774.30)
<b>256</b>	FC - Owner Request - Gutter Between Elevator and Ramp Canopy Roof - Hammond Gateway	\$7,673.09
<b>281</b>	Existing Track Bed - SSL1/SSL2	\$86,621.63
<b>299</b>	CIV - Seminary Dr./Main St. T Intersection Update CONSTRUCTION	\$383,294.33
<b>300</b>	ST - Paint Precast Sections of S-BR102	\$18,096.69
<b>305</b>	CIV - Town of Munster - Additional Arborvitae's	\$42,024.91
<b>Total</b>		<b>\$501,936.35</b>

An independent cost estimate has been prepared for the PCOs and the costs associated with each have been determined to be fair and reasonable.

The District is requesting the Board grant the President the authority to approve change order twenty-one to contract 94028 in the amount of Five Hundred One Thousand, Nine Hundred Thirty-Six Dollars and <sup>35</sup>/<sub>100</sub> (\$501,936.35), pending RDA and IFA approval.

